

DRAFT CORPORATE PLAN 2022-26**REPORT OF THE CHIEF FIRE OFFICER****For Recommendation****1. PURPOSE OF REPORT**

- 1.1 To seek Members views on the Authority's draft Corporate Plan 2022 - 2026 attached as Appendix 4.
- 1.2 To inform Members of the strategic planning activities associated with the development of the Authority's draft Corporate Plan 2022 -2026.

2. RECOMMENDATIONS

- 2.1 It is recommended that Members note the strategic planning activities and sources of insight associated with the development of the draft Corporate Plan 2022 -2026 as set out in Section 4 of this report.
- 2.2 It is recommended that Members consider the draft Corporate Plan 2022-2026 attached as Appendix 4 and make recommendations for its approval to the Fire Authority on 30th July 2021.

3. BACKGROUND

- 3.1 The Authority's existing Corporate Plan is incorporated within its Community Integrated Risk Management Plan 2018-22 which expires on 31st March 2022.
- 3.2 One of the Authority's strategic priorities (CSP2.1) for the Chief Fire Officer in 2021/22 is to develop a new Corporate Plan for 2022-26. The Plan will not only set out the strategic direction for the next four years but will also spearhead a set of strategic documents (Community Risk Management, People and Resource Plans) that will be developed by the Chief Fire Officer to guide the work of the Cleveland Fire Brigade.
- 3.3 This Report reflects the strategic planning activity that has led to the development of the attached draft Corporate Plan 2022 2026.

4. DEVELOPING THE AUTHORITY'S DRAFT CORPORATE PLAN 2022-2026

- 4.1 The draft Corporate Plan 2022 - 2026 has been developed on the basis that the Authority continues to comply with its statutory duties and works towards achieving its Vision 2030.
- 4.2 The draft Plan considers the requirement to mitigate any evidence based medium to long term future challenges and grasp any future opportunities - insight has been valuable in this respect – better insight, better plans, better performance, better outcomes.
- 4.3 The following key sources of insight underpin this Plan:
- our community and risk profiles as set out in our Community Risk Profile document attached as Appendix 1
 - the outcomes from our environmental scanning exercise as set out in our 'Changing Landscapes' document attached as Appendix 2
 - our performance which is detailed in our Performance Report 2020/21 attached as Appendix 3.
 - our financial resources as detailed in the Authority's Medium Term Financial Strategy 2022/24 that has been circulated to Members previously
- 4.4 Other key insight sources include Her Majesty's Inspectorate of Constabulary and Fire and Rescue Services (HMICFRS) Inspection, Internal Audit and Evaluation Reports; and Community and Staff Feedback.

5. DRAFT CORPORATE PLAN 2022 2026

- 5.1 The draft Corporate Plan 2022 -26 is attached as Appendix 4; once approved the Plan will be used to shape the underpinning Community Risk, People and Resource Plans that will guide the work of Cleveland Fire Brigade. All Plans will be published on 1st April 2022.

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